



HEALTHCARE GRANT FUNDING



Fall 2012

Let Dell assist you in identifying a grant to fund your Healthcare programs and initiatives for Federal Fiscal Year 2013



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INTRODUCTION: FUNDING TECHNOLOGY WITH GRANTS

The Real World

In a society driven by the proliferation of the Internet and an insatiable appetite for instantaneous information, it's probably not a surprise that public safety agencies, schools, hospitals and non-profit organizations adopt an information and technology-driven approach to accomplish their organizational objectives. After all, this is the real world. Public safety agencies need communications equipment, schools must provide student access to computers, and hospitals are trying to move into the 21st Century with electronic health records.

Grants Fund Projects... Not Products

When it comes to grants, the industry mantra is that "grants fund projects... not products." Grant programs are created with the intended purpose of addressing an identified need, often in new, unique and innovative ways. The simple acquisition of technology in and of itself is not sufficient to achieve the funder's far-reaching objectives. Instead, at least in the context of grantseeking, technology should be viewed as an enabler of projects and a key component in advancing the specific goals and objectives of the funding opportunity. As such, a well-rounded project will typically include budget for personnel, training activities, contract services and a variety of other elements, in addition to the technology necessary to carry out the initiative.

The key questions you must ask yourself are "Why do I need this particular product, or piece of technology?" and "How does the technology and overall project advance the objectives of the grant program?" For instance, the Information Technology Experiences for Students and Teachers (ITEST) program provides funds to increase the number of students interested in Science, Technology, Engineering, and Math (STEM) careers. Part of an ITEST proposal could include distance learning technology that connects students with real-world professionals at NASA. The idea is that providing such immersive experiences will increase students' interest in pursuing STEM careers, and the technology simply enables a school in Oregon to connect with NASA in Florida.

Writing Technology into your Proposal

Understanding how technology can be leveraged in grant-funded projects is only half the battle. Many folks trip up when it comes time to put pen to paper. It may be true that technology is absolutely critical to the overall success of a particular project, however, that does not mean the technology and products associated with the projects should be placed front and center in the proposal. Too often folks will focus on specific technologies and use the product descriptions provided by the vendor. Most funders are more interested in a well-thought out vendor selection process that highlights the specific functionality of the required technology. Certainly, you will need detailed pricing from specific

vendors in order to create a budget as well as provide proper justification, but try to avoid allowing the technology to dominate the project narrative. Remember that the grantmaker is providing funding first and foremost to address a particular problem. The narrative should focus on the overall project, how it will meet the objectives of the grant program, and the need you've defined in your proposal.

For grants that focus on innovation, simply leveraging a piece of advanced technological equipment does not in itself make a project innovative. The narrative should explain how the accompanying changes in workflow, process and overall approach of the project is innovative - not just the technology.

Go Get the Money!

Each year, grants fund hundreds of millions of dollars of technology purchases by public sector recipients. But accessing these programs requires a well-rounded project that provides a proper context for the enabling technology.

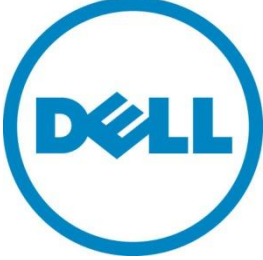
This funding update provides summary information on some of the most technology-friendly grant programs. Although they may have deadlines that only forecasted for now, and months in the future, planning ahead will pay big dividends in the competitiveness and success of your project. We've also included analysis for each grant on how the program supports technology, in case it's not clear from the summary.

Lastly, Dell offers direct support to its education, healthcare, and government customers in identifying and evaluating grant programs through the Dell Grants Support Program (DGSP). It's a free service you can access by talking to your Dell representative or sending a quick e-mail to DGSP@grantsoffice.com.

Next time you are analyzing the viability of a particular grant program for your technology-enabled project, be sure to keep these resources in mind. Now you have the proper mindset... time to go get the money!

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DELL SOLUTION-GRANT PROGRAM REFERENCE TABLE

	Distance Learning/Telehealth	Electronic Medical Records	High Performance Computing	Mobile Computing	Virtualization
AHRQ Health Services Research Demonstration and Dissemination Grants (R18)	X	X	X	X	X
Advanced Nursing Education Program (ANE)	X			X	X
Community Facilities Grant Program	X	X	X	X	X
Distance Learning & Telemedicine Program (DLT)	X			X	X
Grants to Expand Care Coordination Through The Use Of Health Information Technology in Targeted Areas of Need (TCE-Health It)	X	X		X	
H-1B Technical Skills Training Grants	X		X	X	X
mHealth Tools to Promote Effective Patient-Provider Communication, Adherence to Treatment and Self Management of Chronic Diseases in Underserved Populations (R01)	X	X		X	
Nurse Education, Practice, Quality and Retention (NEPQR)	X			X	X
Telehealth Network Grant Program (TNGP)	X	X		X	X

These examples are provided for illustrative purposes. The allowable uses of each grant program paired with the focus of your project and application will determine the most fitting technology solutions.

AHRQ HEALTH SERVICES RESEARCH DEMONSTRATION AND DISSEMINATION GRANTS (R18)

Authority: Agency for Healthcare Research & Quality (AHRQ)

Summary: Proposals are sought for ongoing, extramural grants to support large research demonstration and dissemination (R18) Projects. All grant applications must contain projects that fit within the current AHRQ Research Portfolio areas:

1. **Value Portfolio:** seeking projects that reduce waste while improving quality
2. **Health Information Technology Portfolio:** support for projects that use HIT to improve safety, quality of care, or decision making
3. **Comparative Effectiveness Portfolio:** support for research to provide evidence of treatment effectiveness
4. **Prevention/Care Management Portfolio:** support improvements in quality, safety, efficiency, and effectiveness of evidence-based preventive services and chronic care management in ambulatory care settings
5. **Patient Safety Portfolio:** support for projects to identify hazards encountered by patients
6. **Innovations And Emerging Areas Portfolio:** support for new ideas with potential for high impact

Eligibility: Nonprofit organizations, state or local governments, and tribal organizations or governments are eligible to apply.

Deadline Information: Applications may be submitted by January 25, May 25, and September 25 each year.

Award Amount Range: The total costs awarded will not exceed \$500,000/year for up to 5 years.

Analysis

Healthcare organizations can leverage AHRQ funding for a wide variety of projects. For instance, rural providers may be interested in utilizing telehealth equipment in order access specialists in urban areas and avoid unnecessary and costly transfers. Such a project would potentially improve the quality of health care while simultaneously driving down the costs, which would fit into the value portfolio. While AHRQ allows demonstration projects, it requires applicants to integrate a research focus. The researcher may want to include High Performance Computing equipment in the budget to manage and manipulate the project data. Finally, AHRQ also has a Health IT portfolio that will fund components of electronic health records and health information exchange. The key is to propose a project in an ambulatory setting or focus on transitions in care settings.

Potential Dell Solutions:

- Electronic Medical Records
- Distance Learning/Telehealth
- Mobile Computing
- Virtualization
- High Performance Computing

WHERE TO START:

- Is the applicant a public or nonprofit private institution, an eligible agency of the federal government, or a tribal government or organization?*
- Is the project research-based?*
- Is the budget requested limited to \$500,000 annually?*



ADVANCED NURSING EDUCATION PROGRAM (ANE)

Authority: Health Resources and Services Administration (HRSA)

Summary: The purpose of the Advanced Nursing Education (ANE) Program is to provide funding for projects to prepare advanced education nurses through the enhancement of advanced nursing education and practice. Applicants are those that provide advanced nursing education specialty programs that educate registered nurses to become nurse practitioners, clinical nurse specialists, nurse anesthetists, nurse midwives, nurse educators, nurse administrators, public health nurses and other advanced nurse specialists.

Eligibility: Eligible applicants are collegiate schools of nursing, academic health centers, and other private or public nonprofit entities accredited by a recognized body or bodies or state agency, approved for the purpose of nursing education by the Secretary of Education.

Potential Dell Solutions:

- Distance Learning/Telehealth
- Mobile Computing
- Virtualization

Deadline Information: Plan for an April/May deadline in 2013.

Award Amount Range: Applicants may apply for grants of up to \$375,000 per year for 3 years, with a maximum of \$200,000 for the purchase of equipment over the 3 year project period.

Analysis: In meeting the objective of increasing the number of advanced nursing professionals, ANE applicants are required to integrate telehealth and simulation equipment into their projects. In addition, applicants must utilize interprofessional education methodologies where nurses are trained alongside other types of health professionals. Often times distance learning/telehealth equipment is incorporated to achieve the interprofessional education objective. Telehealth equipment may be utilized by faculty at the educational institution to monitor and provide feedback to nurses that are gaining valuable field experience in underserved urban and rural health facilities. The combination of mobile computing equipment and virtualization applications allows nursing students to stay connected while in the field.

Considering the various ways that education and training programs may be designed, there is ample opportunity to position many types of Dell products and solutions as long as they are integral to the proposed project and help achieve the programmatic objectives of the grant program.

WHERE TO START:

- Has the applicant registered with Grants.gov?*
- Has the applicant identified one specialty program area for their project?*
- Is the project proposed for an appropriate length of time (three years or less)?*

COMMUNITY FACILITIES GRANT PROGRAM

Authority: U. S. Department of Agriculture

Summary: Community Facilities program grants assist in the development of essential community facilities in rural areas and towns of up to 20,000 in population. Grant funds can be used to construct, enlarge, or improve community facilities for health care, public safety, and community and public services. This can include the purchase of equipment required for a facility's operation.

Eligibility: Grants are available to public entities such as municipalities, counties, and special-purpose districts, as well as non-profit corporations and tribal governments in rural towns and areas of up to 20,000 in population.

Deadline Information: December 31, 2013; Applications are generally accepted by the USDA regional offices year-round; however, the earlier the application is submitted in the Federal Fiscal Year it can help ensure that the funding is not exhausted at the time of application. Potential applicants should contact their State USDA office for specific application instructions.

Award Amount Range: Typical award is up to \$50,000. The amount of grant assistance for project costs depends upon the median household income and the population in the community where the project is located.

Potential Dell Solutions:

- Electronic Medical Records
- Distance Learning/Telehealth
- Mobile Computing
- Virtualization
- High Performance Computing

WHERE TO START:

- Is the applicant located in a rural community?*
- Has the applicant contacted their Rural Development State Office?*
- Is the applicant prepared to provide matching funds of at least 25% of the project costs?*

Analysis

Community Facilities funding may be leveraged by rural and tribal health care facilities for construction, renovation and acquisition of vital equipment necessary for operations. Many health care organizations are utilizing this funding source to acquire mobile computing hardware and software (e.g. Virtualization) to implement electronic health records. EHRs are considered vital to improving health outcomes by avoiding medication errors associated with illegible physician handwriting, and the integration of computerized checks that avoid negative health outcomes associated with different types of allergies and drug interactions. In addition, telehealth equipment may be considered essential in rural areas where transportation is a legitimate barrier to health care access.

Because Community Facilities funding is relatively flexible, it is possible to position many types of Dell products and solutions as long as they are integral to the proposed project and help assist in the development of an essential rural community facility.

DISTANCE LEARNING & TELEMEDICINE PROGRAM (DLT)

Authority: United States Department of Agriculture (USDA)

Summary: The Distance Learning and Telemedicine (DLT) Program is specifically designed to meet the educational and health care needs of rural America through the use of advanced telecommunications technologies. Video conferencing equipment necessary to deliver education and health services is allowable.

Eligibility: To be eligible for a grant, your organization must: (1) Currently deliver or propose to deliver distance learning or telemedicine services for the term of the grant; (2) Be legally organized as an incorporated organization or partnership, an Indian tribe or tribal organization, a state or local unit of government, a consortium, or other legal entity, including a private corporation organized on a for profit or not-for profit basis with the legal capacity to contract with the United States Government; and (3) Operate a rural community facility or deliver distance learning or telemedicine services to entities that operate a rural community facility or to residents of rural areas at rates calculated to ensure that the benefit of the financial assistance passes through to such entities or to residents of rural areas.

Deadline Information: Plan on an April/May deadline in 2013.

Award Amount Range: Awards can range from \$50,000 to \$500,000.

Analysis: Health care organizations can leverage DLT funding to implement telehealth projects in rural and frontier communities. Telehealth solutions are being viewed as a reasonable and cost-effective mechanism to overcome health professional shortages and other access issues (e.g. transportation) typical to rural areas. When a patient presents at a rural facility, such as a critical access hospital, with symptoms of a stroke, many rural providers must transfer that patient to an urban facility that may be more than hour away simply because they don't have the proper personnel to determine whether the patient can be cared for at the rural site. The lengthy transfer is not only costly but may result in severely negative health outcomes as a result of the time lapse. Telehealth equipment may allow that rural site to access an urban-based neurologist that will be able to determine whether such a transfer is necessary or the patient can remain in the rural facility and begin immediate treatment. Mobile Computing devices and related software (e.g. Virtualization) would be integral hardware and software components to any telehealth-based project.

Potential Dell Solutions:

- Distance Learning/Telehealth
- Mobile Computing
- Virtualization

WHERE TO START:

- Will the project primarily serve low-income communities that are very rural (under 5,000 people) or rural (5,001-10,000 people)?
- Does the applicant have site locations and addresses for each participating location?
- Can the applicant supply at least 15% in matching funds?

GRANTS TO EXPAND CARE COORDINATION THROUGH THE USE OF HEALTH INFORMATION TECHNOLOGY IN TARGETED AREAS OF NEED (TCE-HEALTH IT)

Authority: Substance Abuse and Mental Health Services Administration (SAMHSA)

Summary: The purpose of this program is to leverage technology to enhance and/or expand the capacity of substance abuse treatment providers to serve persons in treatment who have been underserved because of lack of access to treatment in their immediate community due to transportation concerns, an inadequate number of substance abuse treatment providers in their community, and/or financial constraints. Mobile technologies such as smart phones, tablets and similar equipment can be supported through this program.

Eligibility: Eligible applicants are domestic public and private nonprofit entities.

Deadline Information: Plan for a May/June deadline in 2013

Award Amount Range: Awards of up to \$280,000 per year for up to 3 years are allowable.

Potential Dell Solutions:

Distance Learning/Telehealth • Mobile Computing • Electronic Medical Records



Analysis: Health care providers can leverage TCE-Health IT funding to more effectively manage substance abuse patients. Patients that are receiving treatment for substance abuse issues are amongst the most difficult populations to manage as a health care provider. The traditional outpatient-based health care model consists of periodic patient visits separated by large chunks of time when the provider and patient are not in communication. Considering the risk of relapse with this particular patient population, TCE-Health IT encourages applicants to maximize the benefits of mobile computing devices and telehealth applications to manage the treatment of this particular patient population. Mobile devices, such as smart phones, can be used to provide informal communication between patient and provider, allow for face-to-face video consultation, and incorporate automatic care management alerts such as medication reminders. Furthermore, such a project may incorporate electronic health records to document any type of informal or telehealth-based consultation and track other health statistics.

WHERE TO START:

- Is the applicant a nonprofit entity?*
- Is the grant project budget limited to \$280,000 annually?*
- Does the project leverage technology to enhance or expand patient/provider communication for underserved substance abuse treatment patients?*

H-1B TECHNICAL SKILLS TRAINING GRANTS

Authority: U.S. Department of Labor

Summary: This grant program is designed to provide education, training, and job placement assistance in the occupations and industries for which employers are using H-1B visas to hire foreign workers, and the related activities and equipment necessary to support such training.

Eligibility: Grants may be awarded to a partnership of private and public sector entities. This partnership must include at least two entities from among the following groups:

1. Business-related nonprofit organizations, such as trade associations;
2. Education and training providers, including community colleges and other community-based organizations; and
3. Entities involved in administering the workforce investment system established under Title I of the Workforce Investment Act (WIA), and economic development agencies.

Deadline Information: Fall 2012 and Spring 2013 deadlines are expected.

Award Amount Range: Award amounts generally range from \$1 million to \$5 million.

Analysis: The health care sector is of particular importance to the H-1B Technical Skills Training Grants program since it includes many occupations that rely on foreign workers. H-1B allows the inclusion of Dell equipment and technology as long as it supports the objective of training American workers to propagate these positions currently being filled by foreign workers. As such, On-the-job (OJB) training is one of the hallmarks of this particular program and allows health care providers to work alongside colleges, trade associations and workforce investment boards to develop comprehensive projects that achieve the program objectives. Distance learning equipment would be considered an essential component of OJB training efforts so that the academic counterparts can monitor participants in the field (e.g. hospital, clinic, etc.) and advance any type formal education or certification component. In order to ensure communication between training program participants and various project collaborators, mobile computing devices and associated software applications (e.g. Virtualization) may be required. Finally, some of the occupations targeted are highly technical such as those in the health sciences arena, where there may be the need to acquire high performance computing equipment to properly train American workers in that particular area.

Potential Dell Solutions:

- Distance learning
- Mobile Computing
- Virtualization
- High Performance Computing

WHERE TO START:

- Does the project focus on high-growth industries and occupations?*
- Does the project fall under one of the two allowable categories (On-the-Job Training or other training strategies)?*
- Is the budget request between \$1 million and \$5 million?*

MHEALTH TOOLS TO PROMOTE EFFECTIVE PATIENT-PROVIDER COMMUNICATION, ADHERENCE TO TREATMENT AND SELF MANAGEMENT OF CHRONIC DISEASES IN UNDERSERVED POPULATIONS (R01)

Authority: National Institutes of Health (NIH)

Summary: The purpose of this initiative issued by the National Institute of Nursing Research (NINR) and the Office of Dietary Supplements (ODS) is to stimulate research utilizing Mobile Health (mHealth) tools aimed at the improvement of effective patient-provider communication, adherence to treatment, and self-management of chronic diseases in underserved populations. Mobile technologies such as tablets, smart phones and other networking components are eligible expenses.

Eligibility: Eligible applicants include nonprofit and for-profit organizations, small businesses, state and local governments, institutions of higher education, Indian tribal governments and organizations, U. S. territories or possessions, regional organizations, and others. Please refer to the official program guidance for additional information and restrictions.

Deadline Information: Deadlines are February 5, June 5, and October 5 each year.

Award Amount Range: Requests for direct costs of up to \$50,000 per year for a maximum of \$100,000 direct costs over a two-year project period are allowable.

Analysis: Health care providers can leverage this funding source to more effectively manage and treat patients with chronic diseases. Patients diagnosed with one or more chronic diseases are amongst the most costly and difficult populations to manage as a health care provider. The traditional outpatient-based health care model consists of periodic patient visits separated by large chunks of time when the provider and patient are not in communication. Unfortunately, many patients are hospitalized for their conditions and fall through the cracks once discharged. Considering the high costs, both in terms of dollars and poor health outcomes, associated with patients suffering from a chronic disease, the NIH encourages applicants to maximize the benefits of mobile computing devices and telehealth applications to manage the treatment of these patients. Mobile devices, such as smart phones, can be used to provide informal communication between patient and provider, allow for face-to-face video consultation, and incorporate automatic care management alerts such as medication reminders.

Furthermore, such a project may incorporate electronic health records to document any type of informal or telehealth-based consultation and track other health statistics. Of course, the NIH requires a research-based approach when funding any type of demonstration project. As such, evaluation of health outcomes and cost data are essential pieces of any proposed project and may require the use of high performance computing equipment.

Potential Dell Solutions:

- Distance Learning/Telehealth
- Mobile Computing
- Electronic Medical Records

WHERE TO START:

- Does the proposed project serve underserved populations?*
- Is the project research-based?*
- Does the project focus on the development, testing and comparative effective analysis of interventions that incorporate mHealth Tools?*

NURSE EDUCATION, PRACTICE, QUALITY AND RETENTION (NEPQR)

Authority: Health Resources and Services Administration (HRSA)

Summary: Grants are awarded to eligible institutions to enhance nursing education, improve the quality of patient care, increase nurse retention, and strengthen the nursing workforce. This program has a focus on funding projects that utilize inter-professional education models that educate nurses alongside other types of health professionals. The program historically has supported distance learning/telehealth and simulation lab equipment.

Eligibility: Eligible applicants are accredited schools of nursing, health care facilities, or a partnership of such a school and facility. The term 'health care facility' means an Indian Health Service health center, a Native Hawaiian health center, a hospital, a Federally qualified health center, a rural health clinic, a nursing home, a home health agency, a hospice program, a public health clinic, a State or local department of public health, a skilled nursing facility, an ambulatory surgical center, or any other facility designated by the Secretary of Health and Human Services.

Deadline Information: Plan for an April/May deadline in 2013.

Award Amount Range: Awards of up to \$500,000 per year for up to 3 years are allowable.

Potential Dell Solutions:

Distance Learning/Telehealth • Mobile Computing • Virtualization

Analysis: Applicants may leverage NEPQR funding for everything from nursing training and continuing education to more formalized academic learning. NEPQR supports projects that increase the number of students entering the nursing profession and attaining advanced degrees as well as programs aimed at improving the quality of nursing practice and long-term retention of personnel. In addition, applicants must utilize interprofessional education methodologies where nurses are trained alongside other types of health professionals. Often times distance learning/telehealth equipment is incorporated to achieve the interprofessional education objective. Telehealth equipment may be utilized by faculty at the educational

institution to monitor and provide feedback to nurses that are gaining valuable field experience in underserved urban and rural health facilities. The combination of mobile computing equipment and virtualization applications allows nursing students to stay connected while in the field. Since the program is so broad in terms of its purpose area, video conferencing solutions may be used to provide educational enrichment activities in K-12 schools and community institutions in an effort to recruit potential nursing students and create a pipeline.

WHERE TO START:

- Is the applicant an accredited school of nursing, health care facility, or a partnership of such a school and facility?*
- Is the project focused on Interprofessional Collaborative Practice (IPCP)?*
- Will the project substantially benefit rural populations; underserved populations; and/or help meet public health nursing needs in the State or local health departments?*

TELEHEALTH NETWORK GRANT PROGRAM (TNGP)

Authority: Health Resources and Services Administration (HRSA)

Summary: The primary objective of the TNGP is to demonstrate how telehealth programs and networks can improve access to quality health care services for medically underserved populations in urban, rural, and frontier communities. TNGP networks are used to:

1. Expand access to, coordinate, and improve the quality of health care services;
2. Improve and expand the training of health care providers; and/or
3. Expand and improve the quality of health information available to health care providers, and patients and their families, for decision-making.

Eligibility: The applicant can be either a rural or urban nonprofit entity that will provide services through a telehealth network (TNGP-TH) or a tele-homecare network (TNGP-THC). Each entity participating in the networks may be a nonprofit or for-profit entity. Tribes and tribal organizations and faith-based and community based organizations are eligible to apply.

Potential Dell Solutions:

- Distance Learning/Telehealth
- Mobile Computing
- Virtualization
- Electronic Medical Records

Deadline Information: Plan for a March/April deadline in 2013.

Award Amount Range: Awards of up to \$250,000 per year for up to 4 years are allowable.

Analysis: Health care organizations can use TNGP funding to implement telehealth projects in rural and

underserved communities. While TNGP must include telemedicine applications, it may also use distance learning equipment to improve the training of health professionals. Applicants may propose a traditional hub-spoke telehealth network where an urban hospital serves as the hub and provides access to their wide array of specialists to small rural and critical access hospitals. Telehealth equipment can allow a rural site to access urban-based specialists that may be able to determine whether a transfer is necessary or the patient can remain in the rural facility with a recommended treatment. TNGP also allows for the implementation of telehomecare networks, where the spokes are not fixed sites, but homes in rural and underserved areas. Mobile computing devices and related software (e.g. Virtualization) would be integral hardware and software components to any home-based telehealth project, covering such activities as weekly visits to diabetes or congestive heart failure patients. Electronic medical record components may be positioned in the proposal as well to document the telehealth patient visits. Since evaluation of cost and health outcome data is crucial to the objectives of TNGP, high performance computing equipment may be leveraged in such a capacity.

WHERE TO START:

- Is the applicant a rural or urban nonprofit entity?*
- Does the applicant have a successful track record in implementing telehealth technology and have a network of partners in place and committed to the project as of the date of application?*
- Does the project involve a network of at least 2 (for tele-homecare projects) or 3 (for telehealth projects) entities, one of which is a community-based health care provider?*



GRANTS OFFICE

DELL GRANTS SUPPORT PROGRAM HELPS YOU NAVIGATE THE FUNDING LANDSCAPE

Dell has teamed up with Grants Office to help you identify the grant programs that fit with your technology objectives.

Dell Grants Support Program (DGSP) puts you in touch with expert grants development consultants who will work with you to:

- evaluate your needs
- research the best funding opportunities for your project
- Answer any questions you have about the programs and their requirements.

To access these resources today, contact your Dell representative or e-mail DGSP@grantsoffice.com, and a friendly DGSP representative will respond promptly.

DGSP puts you one step closer to funding your technology-rich project and transforming your organization.

DGSP provides research and consultation resources to healthcare, education, and government customers with no cost or obligation. If you need them, Grants Office proposal development and grant administration services are also available for a fee.

This information was provided by Grants Office, LLC, a grants consulting firm, based on its understanding of grant programs and funding guidelines available as of the date this report was generated. It represents Grants Office's interpretation of the programs and is not intended to replace official guidance provided by the funder. Changes to grant programs and deadlines are common and should be expected. Therefore, although every effort has been taken to ensure the accuracy of the information contained herein, we cannot guarantee that it will always be current, accurate or complete. We strongly recommend that you check the official guidance and your Grants Office UPstream™ Online Knowledge Base account frequently to keep up-to-date with changes and modifications to program information and to manage your grant-seeking activities. If you already have an UPstream account, you may access it by visiting www.grantsoffice.com.